

educational opportunities for children & families

Annual Report 2013



Educating children and families for 47 years

Our Mission Strengthening children and families through early learning, child development education, and community partnerships.

~ working together for generational change



A Long Tradition of Excellence in Direct Service **Delivery to Children and Families**

Educational Opportunities for Children and Families (EOCF) continues to be the leading provider of comprehensive early childhood education and family support programs in Southwest Washington. We are also one of the largest social service organizations in Southwest Washington and the second largest social service

nonprofit organization in Clark County with an annual operating budget of more than \$11 million and 270 employees. EOCF serves more than 2.000 at-risk children and families annually in our early learning programs. Another 2,000 children are served in the HotShots Youth Sports program for children grades 1-6. EOCF's service areas include Clark County, Long Beach in Pacific County, and the Woodland portion of Cowlitz County.

EOCF is fortunate to have strong community support and the efforts of numerous volunteers. The agency's mandated \$1.7 million quota of community donations of cash and other in-kind goods and services continues to be a challenge. EOCF continues to work hard to increase matching contributions and we are extremely grateful for our dedicated families, partners, Board of Directors, Policy Council and staff.

"We remain resolutely committed to serving children and families through early learning and family engagement."

EOCF continues to focus on expanding opportunities for comprehensive early child care and early learning services in Southwest Washington through growing community partnerships, obtaining early learning facilities in neighborhoods with the most need and in positioning the agency for additional expansion of the state's Early Childhood Education and Assistance Program (ECEAP) in 2014-15.

Timeline

- **1967** Incorporated in 1967 as Economic Opportunity Committee (EOC) of Clark County, a Community Action Program agency to administer War on Poverty programs.
- Early 1970s EOC's Board of Directors decided to focus exclusively on serving low-income children and families through Head Start, the federal government's preschool education program.
- **1980s** EOC added the Washington State-funded Early Childhood Education and Assistance Program (ECEAP).
- 1990s EOC expanded Head Start services to Pacific County, opened seven new Head Start centers in Clark County, moved a center from Wahkiakum County to Woodland, became the administrator of the Early Support for Infants and Toddlers Program (ESIT), and launched Early Head Start and full-day Head Start services.
- 2003 The agency's name was changed to Educational Opportunities for Children and Families to better reflect the services provided to the community. EOCF also assumed sponsorship of the HotShots Youth Sports.
- **2000–2010** EOCF faced several challenges in the first decade of the new millennium related to significant funding decreases and service expansion slowdowns.
- **2013** EOCF introduced our new logo and tagline: Connect | Empower | Transform to refresh our look and to more clearly communicate both our mission as well as our outcomes for some of the most vulnerable children and families in Southwest Washington.



EOCF offers a wide range of services and programs in response to the needs of children and families in EOCF's service areas, including:

- ★ Part-day, full-day, and home-based Head Start
- ★ Part-day Early Childhood Education and Assistance Program (ECEAP)
- ★ Full-day and home-based Early Head Start
- ★ Sponsorship of the Vancouver HotShots Youth Sports basketball program for grades 1-6

Founded in 1967, EOCF continues to give children the best possible start on their educational careers with a whole-child individualized curriculum and observational assessment. EOCF also provides a foundation for parents to be their children's first and best teachers and helps parents strengthen their families' skills and experience in the following areas:

- ★ Family well-being
- ★ Positive parent-child relationships
- ★ Families as lifelong learners and educators
- ★ Family engagement in transitions
- ★ Family connections to peers and community
- ★ Families as advocates and leaders

Research on early learning programs demonstrates that these programs help children to succeed in school. All of EOCF's preschool programs and services promote high-quality and developmentally appropriate best practices, focusing on the whole child, including cognitive, social, emotional, and physical development. School readiness is the focus and foundation for all of EOCF's programs. Many opportunities exist for parents to build on their strengths, improve their parenting and leadership skills, connect with their community, and advocate for themselves and their families.

While EOCF strives to serve as many children as possible, current funding only allows EOCF to serve about 25% of the eligible children in our service area.

2013 Highlights

- ★ Awarded a 5 year non-competitive grant from the Office of Head Start
- ★ Parents and support staff attended the 2013 Advocacy Day in Olympia
- ★ Hosted the 2nd annual Early Learning Champions Awards Luncheon, honoring six community champions and sharing the proceeds with SELF (Support for Early Learning and Families)
- ★ Sponsored a regional training on Strong Fathers – Strong Start, held at the Boys & Girls Club
- ★ Held our 1st annual "Red & White on a Summer's Night" event, celebrating early learning and highlighting our rebranding by revealing the new logo
- ★ Provided beginning Spanish classes to staff as part of our goal toward cultural competency in response to the growing diversity of children and families we serve
- ★ On H.B. Fuller's "Make a Difference Day" in October their staff volunteered to make an incredible impact by creating explorer backpacks for children's outdoor learning, painting classrooms, installing new lights, building planter boxes, replacing fence slats, and landscaping and weeding at five of our centers.
- ★ EOCF officially became the first nonprofit Clark County "GREEN Business" in November 2013!
- ★ Hosted principals and superintendants for an appreciation breakfast in May to celebrate our partnerships with our local school districts



Another Family Transformed



EOCF has had a definite impact on my family since November, 2011. I was pleased that they were able to accommodate my son's disabilities (leg braces) and special dietary needs of both my son and daughter (no dairy) at no

additional cost.

My son. . . had his 18-month checkup, and it did not go well. With his leg issues and the fact that he could barely say five words, the doctor was concerned that he had a form of Cerebral Palsy. We had a screening with ESIT, speech, occupational and physical therapy, vision and hearing tests, saw a developmental specialist, and had a few MRI's.

"I felt supported by staff during a very scary time for my family."

EOCF was very willing to follow all his doctor's orders. Staff took time to teach us basic sign language they were using in class so that my son and I could communicate. I was struggling with his temper tantrums, biting and hitting because he was frustrated about communication. In just a year my son was speaking close to 40 words and starting to attempt sentences! A few months after his 2nd birthday he was able to stop wearing his leg braces and no longer needed physical therapy! A month after his 3rd birthday he tested in the normal range for his speech and no longer needs speech therapy! We are still working with the occupational therapist, but I am thrilled with the results so far. I truly believe he has done so well due to the support at EOCF during the day and the support I have given him in the evenings.

My daughter... has benefited by improving with following directions, counting, writing her name, learning letters and so much more. I did not realize how much kids need to know by the time they hit kindergarten until I tried to test her to enter early. The list of what she still needed to know surprised me! I was able to show her teacher the list and she has been working hard with her to not only be ready, but surpass the kindergarten expectations. There is a huge difference in her behavior, too. She had struggled with expressing her emotions appropriately after her new baby brother and her father and I going our separate ways.

"She is now considered a leader in her classroom and at home."

She often helps out teachers and mommy and is very helpful with the younger kids in class and her own brother.

Myself... I have benefited by taking EOCF classes about inexpensive ways to entertain your kids that also helps develop their skills, and "How to Raise Emotionally Healthy Children." I have learned sign language and meeting etiquette. My eyes were opened as to how important it is to become familiar with the state laws, senators, and representatives. Attending the WSA parent event at the State Capitol showed me the importance of being an advocate for my children's education and the importance of early education. I have been grateful for the support the teachers and staff have shown me with my kids and my situation.

"This program is great for families!"



Engaging the Entire Family

The involvement of families can have a powerful impact on a child. Research has shown that parental involvement in their children's education can result in a variety of positive outcomes including greater interest in school, better attendance, enhanced teacher-child relationships, and increased self esteem. Staff at EOCF partner with parents/guardians to set family goals, develop connections to community resources, and create opportunities for family engagement through volunteering in the classroom, assisting with planning center events, participating in parent training opportunities, serving on EOCF committees, and representing program parents as an elected member of EOCF's Parent Policy Council, a governing body.

Training and Events Provided for Families

- ★ Increasing male engagement by providing "Strong Fathers/Strong Start" training by J. Michael Hall
- ★ Presenting How to Raise Emotionally Healthy Children book and classes
- ★ Family literacy events featuring storytelling, games, arts and crafts activities, and free books
- ★ EOCF Resource Fair
- ★ Parent Workshops, presented in partnership with Boys & Girls Clubs of Southwest Washington, included:
 - **Healthy Options**
 - Character Building
 - Budgeting 101
 - Healthy Habits/Self Care

"EOCF coordinated over 100 family engagement events in 2012-2013."



Parent Policy Council: Strengthening Leadership

Thank you to our 2012-2013 Policy Council Members

Brennan Erikson, HS Delegate Alt.

Jessica Beavers, Chairperson Yolanda Vazquez, Vice Chair Jennifer Fitzgerald, Secretary Jacinta Cox, Treasurer Hilary Francis, EOCF Board Delegate Tina Burnquist, Community Rep

Chuck Keplar, Community Rep & **HS** Delegate

Kimberlee Ciais, ECEAP Delegate Sheila Ames Cherise Billington Maribel Salgado Christina Suhajda Tosha Bennett Jessica Feskens Amanda Hutton

Erik Kaarto **Angel Roley** Matt West Carly West Jennifer Helm Debbie Jennerjohn Blanca Enciso David Hull Felicia Hubach



Head Start and Early Childhood Education and Assistance Program



EOCF operates two programs serving children ages 3-5, the federally-funded Head Start program and the Washington State-funded Early Childhood Education and Assistance Program (ECEAP). The goal of these programs is to prepare children for entry into public schools. These programs actively recruit low-income families and children with disabilities and/or special needs. Head Start offers part-day part-year, full-day full-year, and home-based options, while ECEAP offers a part-day, part-year option. Programs provide education for children and families, ongoing assessments, comprehensive healthcare, family involvement activities, access and referrals to social services, and 1/3 to 2/3 of children's daily nutritional needs.

EOCF's Head Start programs received funding for 533 children and families. 458 were served in part-day classrooms, 131 in full-day child care classrooms, and 58 were provided with Home-based services.

EOCF's ECEAP programs received funding for 395 children and families, and with turnover a total of 459 were served.

2012-2013 Program Year Enrollment	Funded	Total (including- turnover)
Head Start Part-Day	400	458
Head Start Full-Day	85	131
Head Start Home-based	48	58
ECEAP	395	459
TOTAL	928	1106





Early Head Start

Early Head Start is a federally-funded, community-based program offering home-based and center-based models for pregnant women and low-income families with infants and toddlers (ages birth-to-three). Enrolled families and pregnant women/couples work with staff to develop a plan that is driven by family-identified strengths, needs, resources, and goals. The program's mission is to promote healthy prenatal outcomes for pregnant women, enhance the development of very young children, and promote healthy family functioning by focusing on relationship building. Of the children enrolled in Early Head Start, 86% received physical exams and 97% received dental screenings.



Early Head Start offers:

- ★ Nutritional and developmental assessments
- ★ Social and emotional screening and observations
- ★ Parenting support and education
- ★ Support in completing well-child exams and dental screenings
- ★ Support to families of children with special needs
- ★ Child growth and development education
- ★ Health promotion and assistance accessing services

Prenatal education includes:

- ★ Nutrition and health promotion
- ★ Typical fetal development & and risks of smoking and alcohol
- ★ Labor & delivery expectations
- ★ Postpartum recovery and maternal depression
- ★ Assistance accessing services

2012-2013 Program Year Enrollment	Funded	Actual
Early Head Start Home-based	50	91
Early Head Start Center-based	36	60
TOTAL	86	151





Early Support for Infants and Toddlers

Early Support for Infants and Toddlers (ESIT) is a Washington State-funded information and referral program that assists families in accessing early intervention services for children ages birth-3 with possible developmental delays. ESIT serves as the single point of entry for families into Clark County's Early Intervention Services and coordinates activities, services, and developmental screenings with other community service providers. If a child is screened and determined to be eligible for ESIT, his or her family will be assigned a family resource coordinator. ESIT's family resource coordinators are critical to families as they assist them in understanding their rights, coordinating services between multiple providers, and advocating on behalf of their children. Clark County ESIT providers include Clark College Child & Family Services, Innovative Services Northwest Pediatric Therapy, and Educational Service District 112.

Due to broadened expectations of the grant, EOCF determined that ESIT was no longer a good fit for the agency and did not apply to continue as the ESIT lead agency in the future. EOCF will work closely with the new lead agency to continue services to ESIT families when appropriate. ○ ₩ Washington State Department of

- 596 children were served with Individualized Family Service Plans
- 534 children were referred for further evaluation

"You have given us hope for the first time Since our child was born. Thank you."

- family served in ESIT



HotShots Youth Sports

HotShots Youth Sports provides basketball programs for Clark County youth grades 1-6, under the direction of Shannon LeBlé. HotShots' philosophy promotes children having fun while playing sports. Children also learn the importance of teamwork, instruction, fair play, and sportsmanship. Approximately 250 teams involving 2,000 children competed during the fall, winter, and spring basketball seasons, primarily from the Vancouver and Evergreen School District areas. Scholarships may be granted upon request to ensure that income is not a barrier to participation. Registration information is available at:

www.hotshotsyouthsports.org



Early Learning

Early Support

for Infants and Toddlers



Kindergarten Readiness

At EOCF, the Head Start Act of 2007 guides our interpretation of School Readiness as follows:

"Children possessing the skills, knowledge, and attitudes necessary for success in school and for later learning and life."

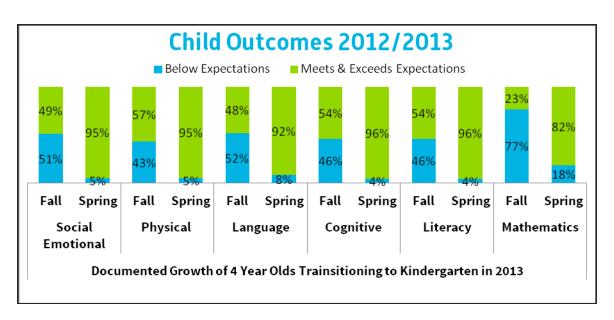
Preparing our students for kindergarten and beyond begins with ensuring our student goals align with the Head Start Child Development Early Learning Framework, the Principles of Washington State Early Learning Guidelines, local public and private school programs and in concert with the families we serve.

It is in this spirit that EOCF plans measurement strategies, tools used, schedule for measurement, and its process for using results for important improvements. Using the early childhood assessment tools including the CLASS Assessment Scoring System, Teaching Strategies GOLD, and Creative Curriculum Implementation Checklist, data is aggregated and analyzed to inform decisions in areas of children's strengths/challenges as well as reflect professional development and programmatic details of our agency.

Our data is compiled using a variety of pre-determined aggregates such as program wide, Dual Language Learners, Head Start and ECEAP students only, by each classroom and by individual student. Data is reviewed by staff and families to inform planning and instructional strategies.

On a larger scale, this data also guides our decisions for continuous classroom and program improvements, professional development, training, and financial and management system decisions. The graph below represents students' percentage of growth from development within the seven domains that demonstrate school readiness. Fall 2012, checkpoint #1, is our baseline, and is compared with spring 2013. The growth of students is well documented.

As a planned approach to networking, EOCF works with the community through Support for Early Learning and Families (SELF) by actively participating on the Ready Schools, Ready Families, and Ready Professionals committees.



EUCE.

Our Early Learning Centers

EOCF serves children and families in Clark, Cowlitz and Pacific Counties. Head Start, Early Head Start, and the Early Childhood Education and Assistance Programs serve children in full-day, full-year and part-day, part-year programs. EOCF also works with several partner sites/subcontractors within the communities we serve.

Administration Center

17800 SE Mill Plain Blvd., Suite 150, Vancouver, WA 98683-7588 | Phone: 360.896-9912 | Fax: 360.892.3209

Head Start Sites

BATTLE GROUND

Battle Ground Early Learning Center
Manor Early Learning Center

CAMAS

ZAC Early Learning Center

PACIFIC COUNTY

Long Beach Early Learning Center

VANCOUVER

Clark College Center * +

Ellsworth Early Learning Center +

Evergreen ECE Center

Felida Early Learning Center

Hazel Dell Early Learning Center

Home-Based Program (at The Arc SW WA)

Innovative Services NW * +

Learning Avenues Child Care Center * +

McKenzie Early Learning Center

Orchards Center (Blended)

Prairie View Early Learning Center

Riverview Early Learning Center

Sandra J. Odren Family Center +

Sarah J. Anderson Early Learning Center

St. Johns Early Learning Center

YWCA -Y's Care Children's Program* +

WASHOUGAL

Hathaway Early Learning Center

WOODLAND

Woodland Early Learning Center

YACOLT

Yacolt Early Learning Center

Early Head Start Sites

VANCOUVER

Ellsworth Early Learning Center †
Home-Based Program (at The Arc SW WA)
Sandra J. Odren Family Center †

Early Childhood Education and Assistance Program (ECEAP) Sites

VANCOUVER

Burton Early Learning Center (SWCCC) *
Eisenhower Early Learning Center
Fruit Valley Early Learning Center
Learning Avenues Child Care Center *
Minnehaha Early Learning Center
Riverview Early Learning Center
Roosevelt Early Learning Center
Salmon Creek Early Learning Center
Sifton Early Learning Center
Silver Star Early Learning Center
YWCA - Y's Care Children's Program *

"Keeping the window of opportunity open"

^{*} Partner/Subcontractor Site

[†] Full-day, full-year program



The EOCF Board of Directors shares program governance functions with the Parent Policy Council. The board is a continuing body, made up of community citizens who have an interest in and a commitment to an oversight role and to serving as fiduciary agents. The board's membership represents the business, legal, educational, and social services communities of EOCF's service area and also has representatives who are parents of children formerly and currently served by EOCF.

Thank you to our 2012-2013 Board Members

Jan Jewett, Chair Meridee Pabst Ginny Gronwoldt, Vice-Chair Tammi Olund Rollin Perrigo, Secretary-Treasurer Christina Reyes

Emma Moore, Parent Policy Council Rep Ed Turk

Jan Asai Lynn Valenter

Debbie Jennerjohn Jo-Ellen Wesley-Barber

"I have been honored to serve on the board of an agency that makes the success of children and families a priority." - Lvnn Valenter



Accountability: Audit Results

EOCF is required to report the results of its annual financial audit. For the fiscal year ending October 31, 2013, EOCF was determined by the auditor to have a clean and unqualified audit and to be in compliance with all requirements.

The federal Office of Head Start (OHS) has reconfigured its system and protocol for monitoring and reviewing Head Start and Early Head Start grantees, in conjunction with their five-year grant award process. EOCF will begin our second year of our non-competitive five-year grant on November 1, 2014. OHS monitoring of all grantees will focus on the following areas, each scheduled at separate times during a grantee's five-year grant period.

- Environmental Health and Safety
- Fiscal/Eligibility, Recruitment, Selection, Enrollment, Attendance (ERSEA)
- CLASS (a classroom observation tool and process)
- Systems and Governance
- School Readiness and Comprehensive Services

See http://eclkc.ohs.acf.hhs.gov/hslc/grants/monitoring for more information.



Fiscal Year Ending October 31, 2013

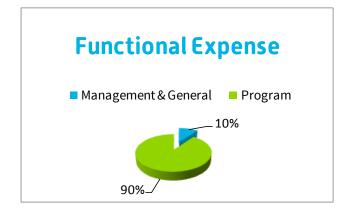
Revenue and Support		Percentage
Head Start Program	5,141,037	42.8%
Early Head Start Program	1,192,846	9.9%
USDA	334,668	2.8%
ESIT	268,134	2.2%
Federal - other		0.0%
Nonfederal - other	320,928	2.7%
Washington ECEAP	2,633,658	21.9%
Wash State child care subsidy	490,411	4.1%
In-kind (non-GAAP Basis)	1,616,868	13.5%
TOTAL	11,998,550	

Expenditures		Percentage
Personnel	6,421,411	53.2%
Fringe Benefits	1,781,885	14.8%
Travel	119,549	1.0%
Equipment	31,293	0.3%
Supplies/Goods and Services	595,872	4.9%
Contract Services	1,201,896	10.0%
Facility Constructions	13,425	0.1%
Other	114,324	0.9%
Depreciation	169,384	1.4%
In-kind (non-GAAP Basis)	1,616,868	13.4%
TOTAL	12,065,907	

Assets	
Net Assets beginning of Year	2,491,890
Net Assets End of Year	2,407,309
Change in Unrestricted	(84,581)
Net Assets	

Functional Expenses		Percentage
Head Start Grant	4,533,403	43.4%
Early Head Start Grant	1,086,813	10.4%
USDA Food	335,717	3.2%
ESIT	229,315	2.2%
Child Care Subsidy	494,196	4.7%
Non-Federal Other	291,854	2.8%
ECEAP Grant	2,261,206	21.6%
Management & General	1,216,535	11.6%
	10,449,039	
In-kind (non-GAAP Basis)	1,616,868	
	12,065,907	

"Committed to using our limited resources wisely"



Primary Funding Sources

- ★ Clark County Early Learning Fund (through SELF)
- ★ HotShots Youth Sports Program
- ★ NW Health Foundation
- ★ State of Washington Departments of:
 - Early Learning
 - Early Support for Infants and Toddlers
 - Office of Superintendent of Public Instruction
- ★ US Departments of:
 - Health and Human Services
 - Administration of Children and Families
 - Agriculture



More Important Assets

Thank you to our community partners

Arc Southwest Washington, The

Altrusa

Battle Ground Community United Methodist Church

Battle Ground Public Schools

BIA Remodelers

Biggs Insurance Services

Blue Blazes, LLC

Boys & Girls Clubs of SW WA / O.K. Club House

CBRE, Inc. (Jason Green) Camas School District

Catholic Community Services (Foster Grandparents)

Cease Fire Children's Center

Children's Home Society of Washington SW Branch

Children's Project, The (Gerald Newmark, Ph.D. and Deborah)

City of Vancouver Clark College

Clark County Community Network

Clark County Department of Community Services

Clark County Department of Public Works

Clark County Food Bank

Clark County Foster Grandparent Program

Clark County Health Department Clark County Public Health Club Green Meadows **Coastal Community Action** Columbia Cascade (Steven Kirn) Columbia River Mental Health Services

Community Church of God

Corwin

Department of Social and Health Services

Divine Consign

Division of Children and Family Services

EOCF Board of Directors Educational Service District #112 Employment Security Dept. Evergreen Public Schools #114

FOX12/Les Schwab Tires / Pacific Office Automation Toy Drive

Free Clinic of Southwest Washington, The

Friends of EOCF H.B. Fuller Hilton Vancouver **Hockinson School District**

Humane Society for Southwest Washington

Hurdle-Bradford & Associates

iO Credit Union **Innovative Services NW**

Johnston, Anne, RN-Clark Co. Public Health

Kaplan Early Learning Company La Center School District

Lakeshore Learning (Brian Kenneweg)

Landerholm-Linda Frischmeyer, Attorney at Law

Learning Avenues Child Care

Lile Moving and Storage Lynch, Harrison (EOCF video)

McGuiness, Dr. Phillip, Pediatrician-The Vancouver Clinic

Manor Evangelical Church

Mill Creek Pub

Miller Nash LLP, Attorneys at Law NP Solutions (Vicki Welter)

Nonprofit Network Southwest Washington Nordstrom - Vancouver Mall (Day of Service) Northwest Regional Educational Laboratory

Nutter Foundation—Dozer Day Ocean Beach School District

Oregon Pacific Capital Management Corp.

Oregon Zoo

Pacific Continental Bank

Pacific County Health Department PacTrust (Maria Garnant & Dave Jordan)

Page Ahead

Partners in Careers (PIC)

Primerica-Dick Halvorson, Independent Representative

Printing Expressly for You

Odoba

Quantum Residential Ridgefield School District

Salmon Creek United Methodist Church

Salvation Army of Clark County

SeaMar Dental Clinic SHARE Food Bag Program

Southwest Washington Child Care Consortium

Stockton & Associates, PC

Support for Early Learning and Families (SELF)

Ultimate Truck Service

Umpqua Bank

Unitarian Universalist Church of Vancouver

VanBoxtel, Glenna

Vancouver Business Journal

Vancouver Community Services Office

Vancouver Ford

Vancouver Housing Authority Vancouver Public School District #37

Vaughn, Dr. Katherine, Pediatrician-The Vancouver Clinic

Vancouver Rotary Foundation

Vesta Hospitality Volunteers

WSU Master Gardner Program

Washington Dental Service Foundation Washington Reading Corps (AmeriCorps) Washington State University - Vancouver

Washougal School District **Waste Connections**

Willapa Valley School District **Woodland School District**

YWCA

We have the BEST volunteers and donors!

Your efforts help us transform the lives of children and families every day.

Thank you for your ongoing support!



has a new logo:



educational opportunities for children & families

17800 SE Mill Plain Blvd., Suite 150, Vancouver, WA 98683 (360) 896-9912 | www.eocfwa.org | info@eocfwa.org

www.eocfwa.org

Statement of Nondiscrimination

EOCF shall not discriminate in its staff, hiring practices, board, volunteers, volunteer committees, or recipients of any service on the basis of a person's race, color, religion, sex, sexual orientation, age, national origin, marital status, veteran status, mental, physical, or sensory disability, or any other status not listed, as protected by state and/or federal law.

EOCF is a 501(c)(3) nonprofit organization. Donations are deductible according to law.